

## 11.0 Organizational Relationships

### **11.1 Responsibilities for Plan Implementation**

#### San Antonio City Council

The City Council is responsible for approving rate increases for the San Antonio Water System. To the extent that the development of additional water supplies for the City of San Antonio requires additional revenues, the San Antonio Water System will carry proposals for rate increases to City Council. In addition, SAWS will carry forward to City Council for approval any major policy decisions on water planning or projects and provide periodic briefings to City Council on major water resources issues.

#### San Antonio Water System Board of Trustees

The San Antonio Water System has been delegated responsibility for water resource planning for the City of San Antonio. In fulfillment of the responsibility, the SAWS Board of Trustees will act on matters of planning and implementation of appropriate water resource activities to provide the requisite supplies for the City of San Antonio. The SAWS Board of Trustees will approve the Water Resources Plan, annual updates and revisions to the plan, in addition to all projects that emanate from the implementation of the plan.

#### San Antonio Water System Water Resource Committee

The Water Resources Committee is composed of three members of the SAWS Board of Trustees, one of which is the Chairman of the Board. Acting as a subcommittee of the Board of Trustees, the

Water Resources Committee has the responsibility for reviewing proposals by staff for water resources planning and development activities. The Water Resources Committee provides direction to the staff and recommends action items for consideration by the full Board of Trustees.

### San Antonio Water System Executive Management

The President/Chief Executive Officer, the Chief Financial Officer and the Chief Operating Officer provide general direction for the execution of the Water Resource Plan, including review and approval of all staff activities for conformance to SAWS policies and procedures and the Water Resources Plan.

### Water Resource Policy Review Team

This team is composed of the Vice Presidents of Planning, Operations, Treatment and Engineering.

This team will meet regularly to review the status and implementation of the Water Resources Plan.

In particular, this team is responsible for ensuring that the implementation of the Water Resources Plan meets the objectives of the entire organization as Water Resources projects are planned, designed, constructed and operated. The Vice President of Planning will chair this team.

### The Planning Group

The Vice President of Planning has direct responsibility for the development and execution of the Water Resources Plan including the responsibility to annually update the plan with requisite approvals. The Vice President of Planning and the responsibility to coordinate input to the planning process from the other groups for the development of water resources through the water resources

policy review team. The Vice president of Planning will have ownership or primary responsibility of all water resource projects during the planning and development stage. The Vice President of Planning will continue to provide support during the design, construction and operation phases of any Water Resources project. The Vice President of Planning is responsible for water quality protection and the execution of the evaluation and decision-making process described in the plan. The Vice President of Planning is also the person delegated to support the activities of the Water Resources Committee.

### The Engineering Group

The Vice President of Engineering Group is responsible for ensuring that good engineering principles are applied during the planning, design and construction of water resources projects. The Vice President of Engineering will assume ownership or primary responsibility of a water resource project when it enters the design stage and continuing through construction and start-up. The Vice President of Engineering will ensure that the Engineering Group continues to support the Operations or Treatment Group until a water resources project is fully operational.

### Vice Presidents of Operations and Treatment

These vice presidents will participate in the Water Resources policy guidance team to ensure that decisions that ultimately affect the operation of a Water Resources project that will come under their purview are considered in the planning, design and construction phases. These vice presidents will assume ownership or primary responsibility for Water Resources projects at the time of start-up.

## The Finance Department

The Finance Group has a continuing responsibility to provide funding sources for the development, construction and operation of Water Resources projects. The Finance Group will make financial forecasts of revenue requirements based on estimates of the cost of water resources projects furnished by the other groups.

## The Water Resources Department

The Director of Water Resources Department will serve as Program Director for all additional water supply programs and projects through the planning process associated with any particular project. This responsibility includes negotiating contracts for water supplies, assuring conformance of all water supply projects with SAWS polices and procedures, providing direction on concepts, and coordinating with regional planning activities.

## Project Manager – Water Resource Plan

The Project Manager for the Water Resources Plan in the Water Resources Department is responsible for coordinating, managing, and reporting all aspects of the Water Resources Plan including the management of the annual review and update process.

## Project Managers – Water Resource Projects

Individual project managers will be assigned responsibilities for one or more water resources projects when they are identified and sufficiently programmed for study and /or development. Project managers will serve as team leaders of a project team organized to provide the requisite technical

support from across the company. Team members will generally be at the director and manger level at SAWS. Each project will dictate the participation on the team.

## **11.2 Organizational Charts**

Figure 16 illustrates the relationship and network necessary to refine and begin implementing the recommendations of this plan.

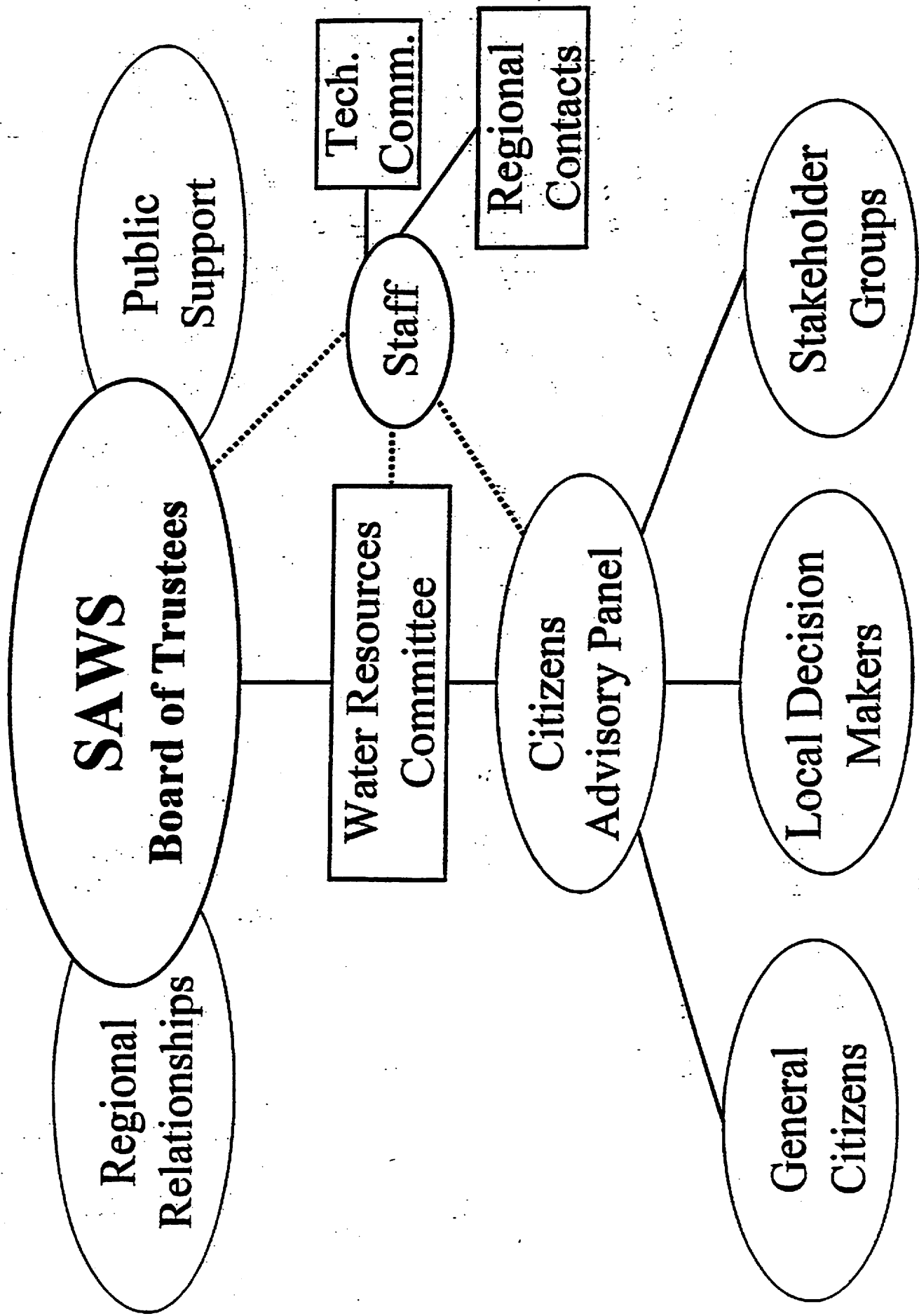


Figure 16 Plan Implementation Network

**Table of Responsible Parties**

<b>Additional Water Sources</b>	<b>Responsible Parties</b>
Conservation	San Antonio Water System (SAWS)
Recycled Supply	SAWS
Edwards Optimization	EAA, SAWS and other Regional Partners
Canyon/Bulverde Project	SAWS, GBRA, SARA and Bexar Met
Existing Surface Water	SAWS, TNRCC GBRA, SARA other Regional Partners
Additional Edwards Supplies	SAWS and Regional Water Resource Development Group
Other Ground Water	SAWS and other Regional Partners
Aquifer Storage and Recovery	SAWS, Bexar Met and TWDB
New Storage Supplies	SAWS, SARA and other Regional Partners

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