# 2025 Capital Improvement Program Mid-Year Update

**Thomas Graham** 

Manager – Project Controls

**Marisol Robles** 

**Program Manager - Small Business Opportunities** 

2025 CIP – Mid-Year Update



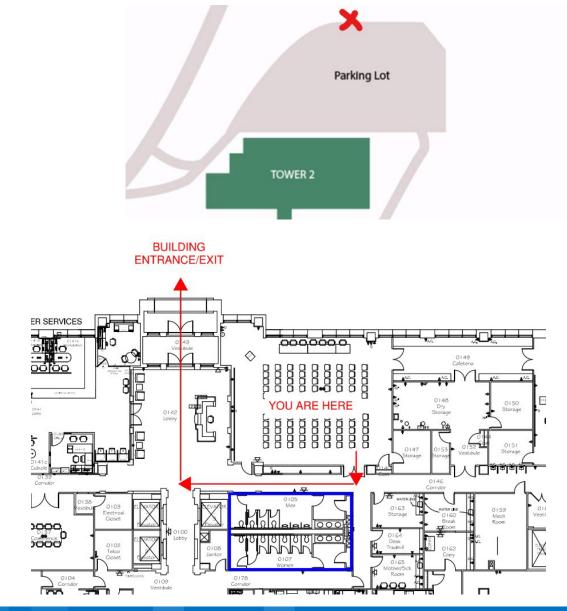
## Safety First

#### Housekeeping

- Restrooms
- Phones on silent
- Emergency Egress

#### Safety is a SAWS Core Value

- If you see something you think looks unsafe, say something
- Our goal is for everyone to go home safely each day!





## 2025 CIP – Mid-Year Update

#### Agenda

- 1. SAWS Teams
- 2. CIP Planning
- 3. 2025 CIP Overview
- 4. 2025 CIP Projects Update
- 5. 2026-2030 CIP
- 6. Small Business Opportunities Program

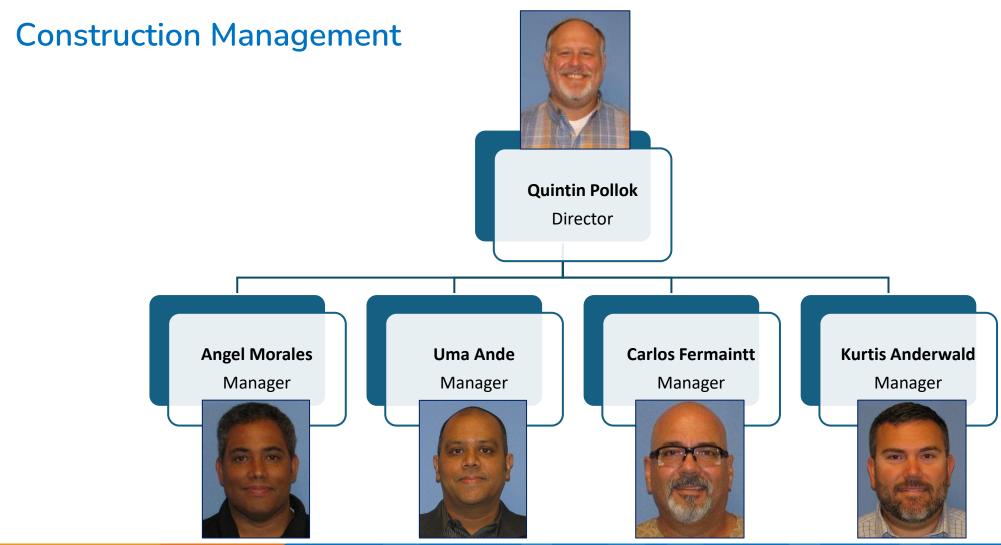


## **Engineering and Construction Department**



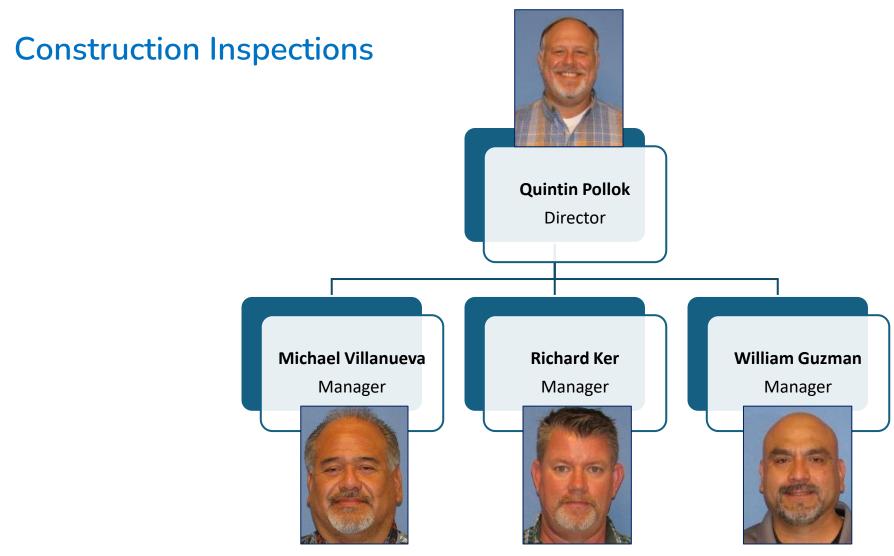


### Construction



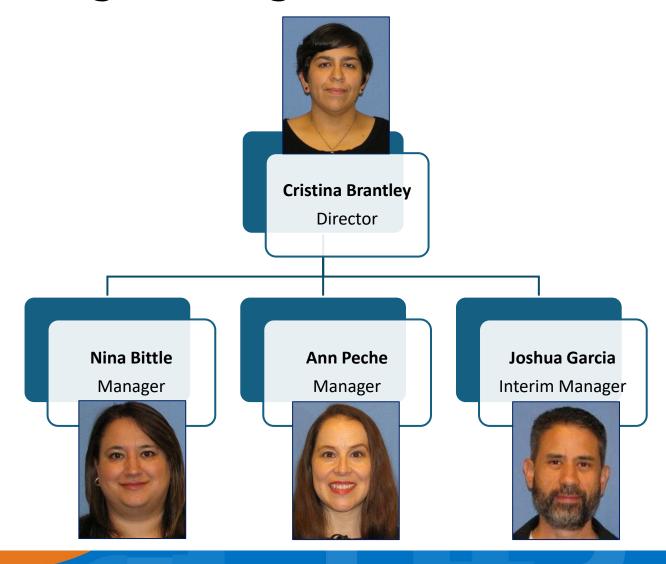


### Construction



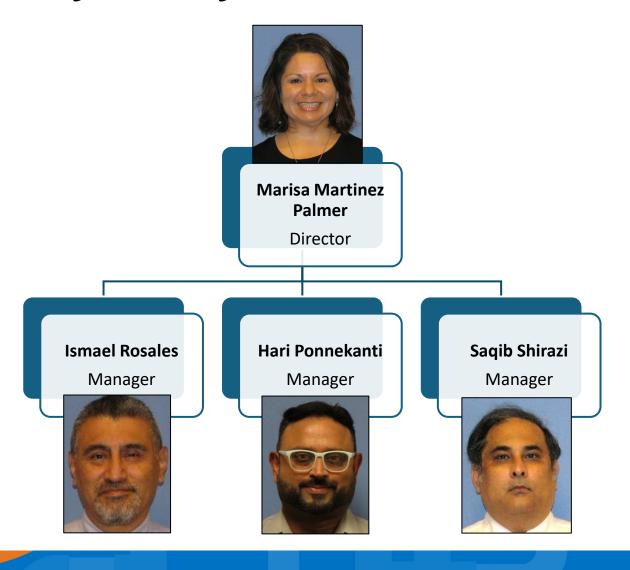


## Pipelines Engineering



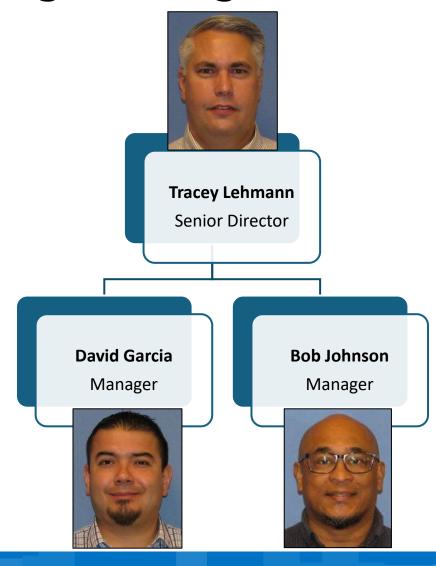


## Plants and Major Projects



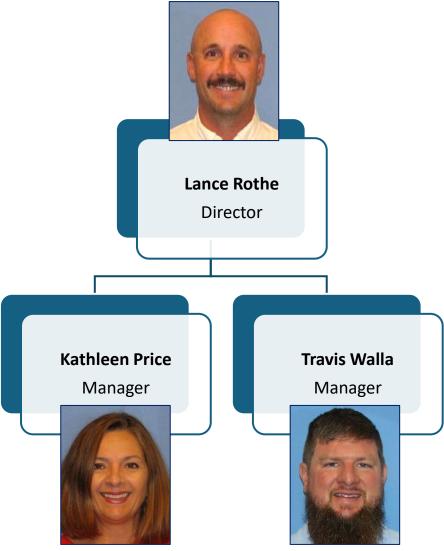


## **Development Engineering**



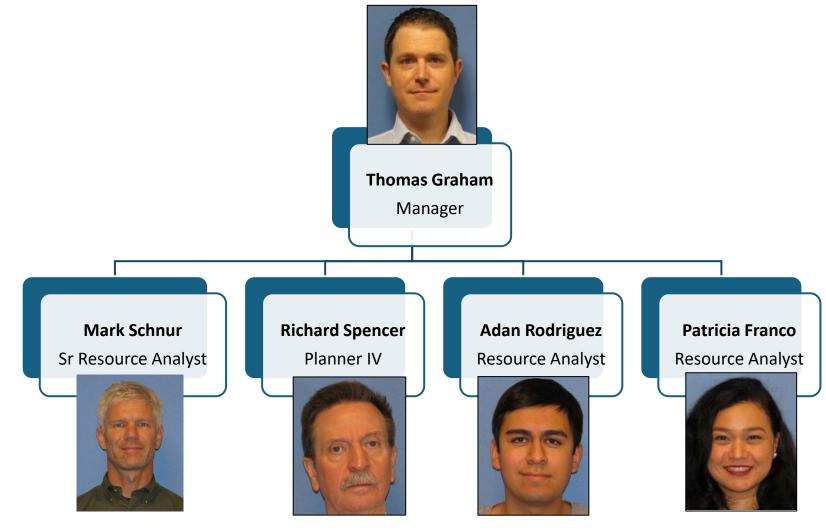


**Asset Management** 

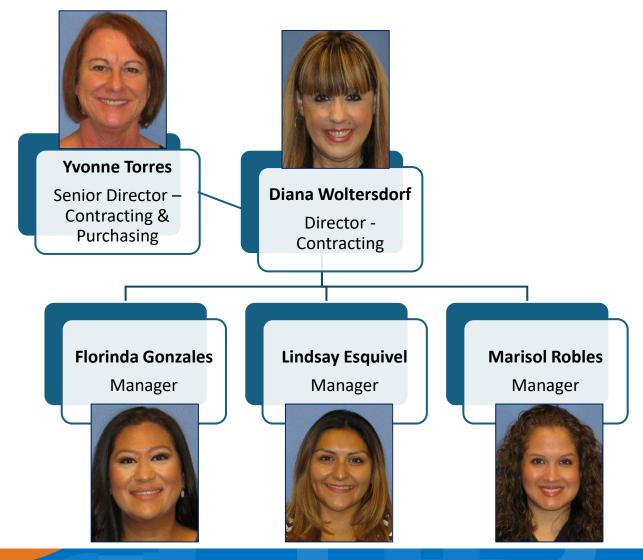




## **Project Controls**



## Contracting & Purchasing Department





## Capital Improvement Program

#### **Our Mission**

Sustainable, Affordable Water Services

#### Planning Documents & Master Plans

- Assist in identification of:
  - Infrastructure needs
  - Critical scope
  - Projects
  - Timelines / Sequencing
  - Constructability
  - Budgets (Five-Year plan)





## Opinion of Probable Construction Costs (OPCCs)

#### **Construction Cost Estimates**

- Consultant estimates at 30, 60, 90 & 100% design
- Understanding of basis of estimate
- Estimate transparency
- Adjustment factors being utilized
- Sources for pricing
- Escalation and Contingency





#### **Contractor Outreach**

#### Early and Often for All Projects

- Reach out to Contractors prior to advertising
- Stagger project advertise dates
- Contractor outreach sessions
- Contract & Project Management System (CPMS) training is available
- Small Business Opportunities Program workshops, seminars and lectures

## PIPELINES ENGINEERING – UPCOMING PROJECTS CONTRACTOR OUTREACH MEETING

#### PIPELINES ENGINEERING – UPCOMING PROJECTS

#### CONTRACTOR OUTREACH MEETING

#### In-Person Meeting

April 3, 2025 at 8:30 am (CDT)

SAWS Headquarters, Tower II

Conference Room CR-C145

2800 US Hwy 281 North

San Antonio, Texas 78212

#### I. OUTREACH MEETING

Please join us for an information meeting to discuss several upcoming water projects from the Pipelines Engineering department at SAWS.

These projects will be implemented via separate construction solicitations. The construction contracts associated with these projects will be procured either through the low bid method or request for competitive sealed proposal methods (RFCSP) under Chapter 2269 of the Texas Government Code and are tentatively scheduled to be advertised as follows:



## 2025 CIP – Engineering and Construction

**Budget Overview** 

#### \$625.7M - 2025 Capital Improvement Program (CIP) budget

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$454.5M - Engineering and Construction Planned Projects
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- \$63.4M Governmental Engineering
- \$18.9M Owner Controlled Construction Changes (OCCC)
- \$88.9M Acquisitions, Overhead, D&C, Chilled Water

47 Engineering and Construction projects (13 Design & 34 Construction)



## Key Components of 2025 CIP - Construction

#### \$474M Budget

Awarded July 2025 Steven M. Clouse Treatment Expansion and Blower Improvement

\$120.3M Budget

Water Main Replacements, including Governmental Projects

\$59.7M Budget

Sewer Main Replacement, including Governmental Projects

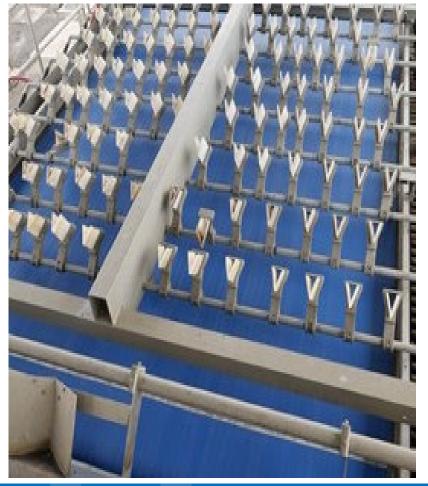
\$49.3M Budget

Water Production Storage Tanks, Pump Stations, Loop Interconnect

\$41.8M Budget

IH-10 36-inch Water Main (Phase B)

\$38.5M Budget Water Production Improvements, including Generators & Resiliency Measures







## 2025 CIP – Pipelines Projects

- 23 Planned Pipelines Projects
  - 3 Design and 20 Construction projects
  - \$ 192M budget
- 80-100 Governmental projects, \$63.4M budget





Wastewater – 10 planned projects \$39.6 Million





## 2025 CIP – Plants and Major Projects

- 13 Planned Facility Projects
  - 6 Design and 7 Construction projects
- \$165M budget





## Water Main Replacement (WMR) Program

#### Water Stewardship (NRW)

- Program Goal
  - Expedite replacement of at-risk mains with a targeted approach
  - Goal: < 30 main breaks / 100 miles</li>
- 2023 and 2024 WMR Packages
  - High risk (UPRR/TxDOT)
  - Construction funding 2025 2026
- 2025 WMR Packages
  - Priority 1 projects, 20.1 miles
  - Construction funding currently in 2027
- 2026 and beyond
  - Priority 2 5 projects, 57 miles
  - Construction funding 2028 2031





## 2025 CIP – Construction Projects

#### 34 Projects

Advertisement Status	Projects	Cost Estimate
Advertised	20	\$213M
Not Advertised	14	\$261M

Award Status	Projects	Cost Estimate
Awarded	11	\$146M *
Not Awarded	23	\$328M

<sup>\* 2025</sup> CIP budget





## 2025 CIP – Future Opportunities

#### **Plants and Major Projects**

 All Planned 2025 CIP facilities construction projects advertised or currently advertising

#### Resiliency – Q3 Advertisement

Tier 4 Construction

#### Development Engineering – Q3/Q4 Advertisement

- Meadow Springs Water Production Facility, est. \$30M
- Located far west Bexar County near US Hwy 90W and SH211
- Expand capacity of water system
- Construction of 2 water wells and concrete wellhead structures

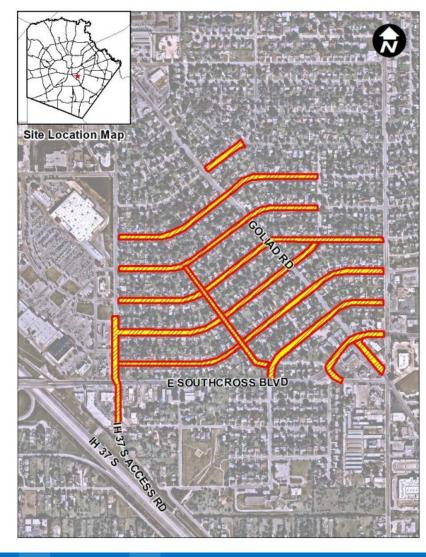


## 2025 CIP – Future Opportunities

#### Water Main Replacement - Construction

Highland-Goliad Water Main Replacement, \$12.3M

- Located in the neighborhood northwest of the Goliad Rd and E. Southcross
- Approximately 17,000 feet of new 8-inch and 12-inch water mains.
- Replace deteriorating water mains with a high probability of failure and are near the end of their useful life.
- The mains are made of Asbestos Cement pipe, Cast Iron, Ductile Iron, Concrete Pressure Pipe with a maximum age of 72 years
- Yard piping will be installed to connect existing services to the new water mains.





## 2025 CIP – Future Opportunities

#### Water Main Replacement - Construction

2023 Water Main Replacement Project 1, \$10.1M est.

- Dellview Area, east of I-10 & I-410
- ~1.7 miles of 8-inch water main installed by open-cut. To include appurtenances and road restoration as needed.

#### 2023 Water Main Replacement Project 2, \$12M est.

- Maplewood at Dellwood: Approximately 1.4 miles of 8-inch water main installed by open-cut, replacing 6-inch CI mains located in alleys
- Venice at Blanco: Approximately 1.0 mile of 8-inch water main installed by open-cut, replacing 6-inch AC main in neighborhood streets
- Basse at Neer: Approximately 0.8 miles of 8-inch and 12-inch water main installed by open-cut, replacing 6-inch and 12-inch CI main within neighborhood streets

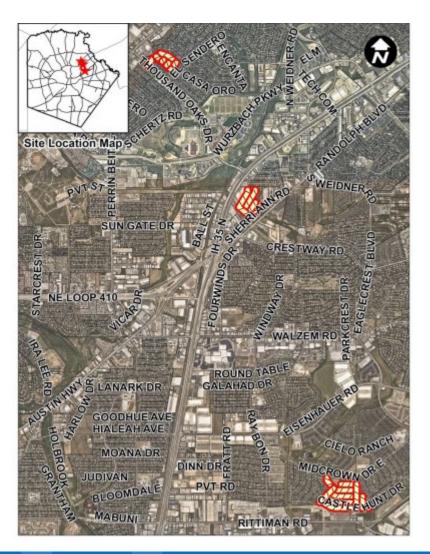


## 2025 CIP – Future Opportunities

Water Main Replacement - Construction

2023 Water Main Replacement Project 5, \$13M est.

- Alamo Blanco at Los Ranchitos: ~0.7 miles of 8" water main installed by open-cut, replacing 6-inch and 8inch AC, DI, and PVC mains located in neighborhood streets
- Crippen St at Baum: ~0.8 miles of 8" water main installed by open-cut, replacing 2", 4", and 6" AC, CI, and PVC main located within alleys on the city's northeast side
- Castle Run: ~2.2 miles of 8" and 12" water main installed by open-cut, replacing 2",6", 8", and 12" AC and DI mains located in an east side neighborhood





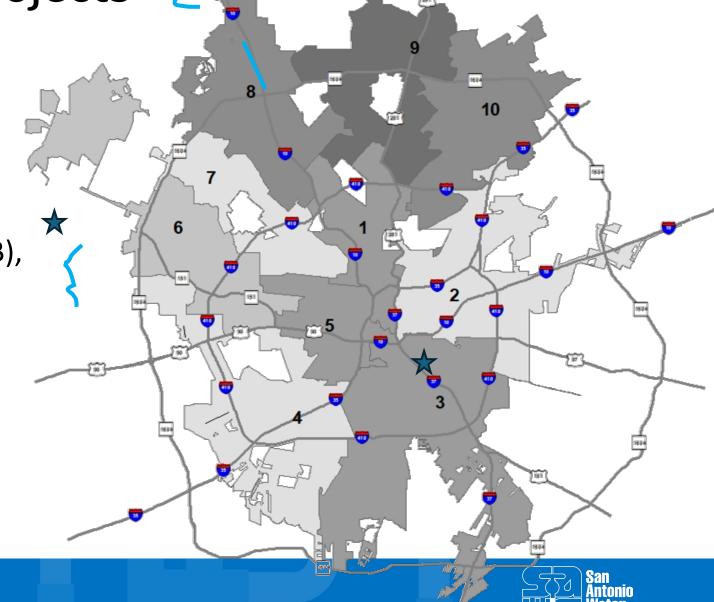
Water Construction Projects

#### **New Mains**

 Silver Mountain 12-Inch Water Main, \$1.5M (Advertising)

 IH-10: Heuermann Rd. to La Cantera Parkway 36-inch Water Main (Phase B), \$41.8M

- Stevens Ranch Water Main, \$13.9M
- Toutant-Beauregard Rd. Water Main Looping Project, \$11.6M
- Geronimo Loop Interconnect, \$605K



### **Sewer Main Condition**

2025 CIP – Not Advertised in Q1/Q2

Project Name	Open Cut	CIPP	Pipe Bursting	Jacking	Estimated Construction Cost
2022 CMOM Central East Small Diameter Sewers	✓	✓	✓		\$2.4M
Roosevelt Ave – Sewer Main Replacement	✓				\$1.2M
2022 Inflow Reduction Package 1B	✓				\$10M

Three planned CMOM projects awarded: 2021 CMOM Package 3B, 5 and 5 – CIPP



#### Chilled Water Plants

\$5.7M Project Budget

Construction contracts to advertise in second half of 2025

- Chiller replacements at Port
   San Antonio
- Metering, control systems upgrades, and SCADA upgrades to Cherry St. Plant and Port San Antonio





## Operation and Maintenance Projects

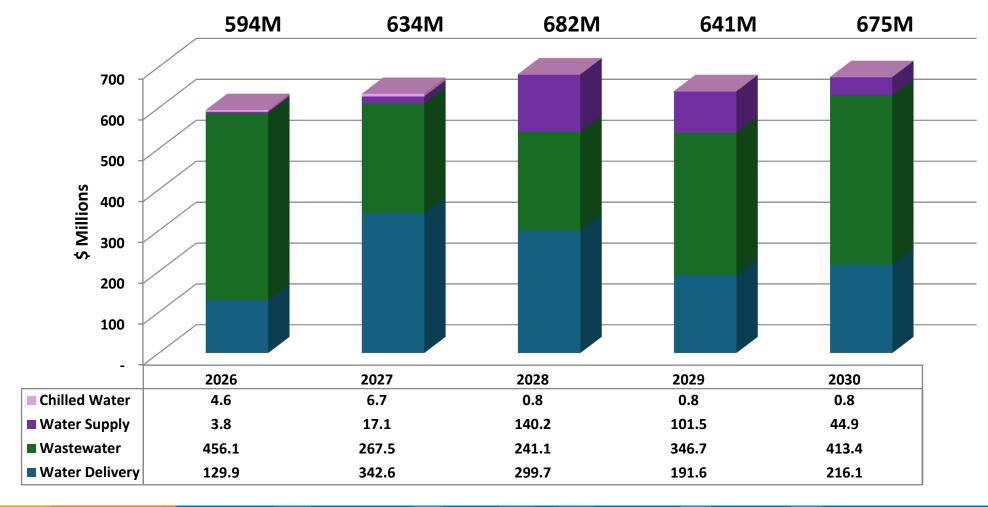
**Engineering (Operations Support)** 

Project	Cost Estimate	Projected Advertisement
Lemonwood & Pipestone GST Rehab	\$3,500,000	3rd Quarter 2025
Golden GST Rehab	\$1,500,000	3rd Quarter 2025
Coliseum Recycled Water Tank Rehab	TBD	2 <sup>nd</sup> Quarter 2026



### SAWS CIP 2026-2030

## \$3.2B in next five years!







#### Wastewater Facilities Master Plan

\$770M in the Five-Year CIP (2025-2029)

- Looks at the holistic needs of SAWS Wastewater
   Treatment Facilities over a 30-year horizon
- Considers growth, future regulatory requirements and condition of the facilities
- Leon Creek WRC Hydraulic and Solids Improvements to award in December 2025
- Steven M. Clouse WRC Rehabilitation plan award 2nd Qtr 2026
- RFQ for design at Salado Creek and Medio Creek WRC anticipated 4th Qtr 2025 or 1st Qtr 2026



#### **SAWS 2026 CIP**

By Core Business



Water Delivery \$130 Million



Wastewater \$456 Million



Water Supply \$3.7 Million



Chilled Water \$4.6 Million

TOTAL \$594M

\$540M Construction \$26M Design \$0.8M Acquisition \$27.2M Overhead

80% Replacement 20% Growth



## Key Components of 2026 CIP

\$594 Million Budget

WRC Rehab Projects - \$322.4M (includes design of future projects)

Wastewater Main Rehab - \$81.3M (includes CMOM and I&I)

Water Main Replacements - \$34.1M (includes SAWS crews and design of future projects)

Governmental Water and Sewer - \$63.0M

Chilled Water - \$4.6M





### 2026 CIP – A Look Ahead

#### **Engineering and Construction Project Overview**

#### Plants and Major Projects

- 9 Projects
  - 6 Design; 3 Construction
- \$333M Budget

#### Planned Construction Projects

- SMC WRC Biosolids System Upgrades
- Leon Creek WRC Hydraulic and Solids
   Improvement
- SMC WRC Rehab ImprovementsPhase 1

#### **Pipelines**

- 15 Projects
  - 4 Design; 11 Construction
- \$173M Budget

#### Planned Construction Projects

- University Park Water Main Replmt
- Oak Park-Northwood
- Governmental Water and Sewer Mains
- 2024 Water Main Replmt Projs 1-4
- 2023 Sewer Main Replmt Projs 1-2

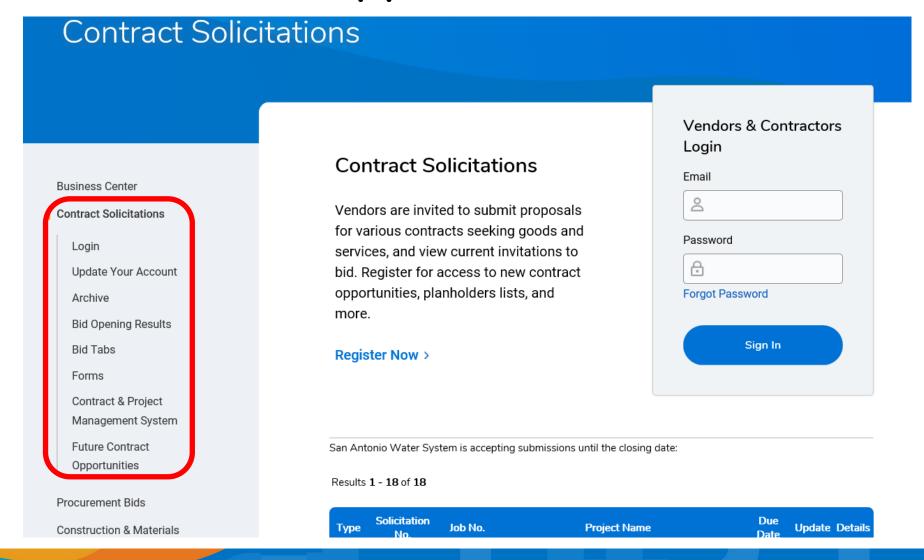


#### SAWS CIP – Additional Resources

- General information on doing business with SAWS
  - https://www.saws.org/business-center/
- CIP project data sheets
  - https://www.saws.org/infrastructure/cip/



## **SAWS Contract Opportunities**





# How can you as a Contractor or Subcontractor help?



## CIP Commitments – 2025 and beyond

- Feedback during outreach and solicitation constructability, risks
- Bidders Experience review criteria
- Baseline Schedules / Recovery Schedules
- Critical submittals and procurement of key items
- Construction progress meetings prepared to review outstanding items
- Coordination with SAWS and consultant
- Timely and effective communication
- Ask questions and reach out when issues arise
- Bad news early, so we can solve the problem
- Manage subcontractors effectively and proactively
- Help promote a strong Safety Culture



# 2025 Capital Improvement Program Mid-Year Update

**Thomas Graham** 

Manager – Project Controls

**Marisol Robles** 

**Program Manager - Small Business Opportunities** 

2025 CIP – Mid-Year Update



# Small Business Opportunities Program (SBOP)

Marisol V. Robles, SBOP Manager

## SBOP Eligibility

- Relevant Marketplace:
  - 1. Bexar, Comal, Guadalupe, Hays, Kendall, Travis, and Williamson
- Certification:
  - 1. Small Business Enterprise Certification (SBE)
  - 2. Historically Underutilized Business (HUB)
  - 3. SCTRCA dba Supply SA (www.sctrca.org)
- Eligible companies must be certified prior to participating in the Program
- Certification Time



#### Aspirational SBOP Goal

#### **Contract-Specific**

- Based on availability of local Minority and Woman-owned Business Enterprises
- SBEs
- Must meet SBOP requirements
- Board of Trustees & SBOP goals



## Post-Award Compliance: Construction

Subcontractor Payment and Utilization Reporting (SPUR) System & LCPtracker

- LCPtracker: Certified Payroll for Labor-focused subcontractors
- SPUR System: Payment reporting for all subcontractors and suppliers
  - 1. Post-award additions or replacements
  - 2. All tiers of subcontractors
  - 3. Matching subcontractors in SPUR System and LCPtracker (Two different systems)
  - 4. Consistent payment reporting
- Closeout process: Release of Retainage



## SBOP Support

Roxanne "Roxy" Eguia	Marisol V. Robles	Susan M. Rodriquez
SBOP Specialist	SBOP Manager	Senior SBOP Specialist
Roxanne.Eguia@saws.org	Marisol.Robles@saws.org	Susan.Rodriquez@saws.org
210-233-3980	210-233-3420	210-233-3070

- •Call or email anytime during business hours with questions or meeting requests.
- •Standing SBOP Support Hour on the last Tuesday of each month at 2:30 p.m. Contact SBOP staff to join.



# Small Business Opportunities Program (SBOP)

Marisol V. Robles, SBOP Manager